

# Contractual agreement with hospital staff delivering hospital care: case study of the MRI center of Shariati hospital

Hossein Joudaki<sup>1</sup>, Arash Rashidian<sup>2</sup>, Hossein Soorani<sup>3</sup>, Farhad Koohi<sup>4</sup>, Bijan Geraili<sup>5</sup>

## Original Article

### Abstract

**Introduction:** Shariati MRI center located in Esfahan began producing services in 21 July 2011. The responsibility of producing services was delegated to the radiology staff based on a contractual agreement between hospital executives and radiology department staff. We aimed to assess to what extent this method had been successful in improving efficiency comparing to a similar public MRI center and outsourcing alternative.

**Methods:** A case study approach was used. We collected quantitative and qualitative data to provide a comprehensive picture of the experience and forthcoming challenges. By using quantitative data, we measured unit cost of services and the cost-revenue ratio of the MRI center. Relevant documents and reports were reviewed and key peoples were also interviewed for understanding potential challenges.

**Results:** The ratio of the cost to the revenue of the MRI center was 48% without the equipment depreciation and 60% including depreciation. The unit cost of the MRI center of Shariati hospital was 10% lower than outsourcing alternative and 35% lower than a similar public MRI center managing by governmental system. Nevertheless, qualitative analysis showed that the MRI center may have some challenges in the long-term period.

**Discussion and Conclusion:** Despite the advantages of the new method, some important challenges such as physician's issues, coordination between different hospital departments and delegating more authorities must be considered in long-term period.

**Key words:** Purchasing, Contracting, Outsourcing, Efficiency, MRI

**Citation:** Joudaki H, Rashidian A, Soorani H, Koohi H, Geraili B. **Contractual agreement with hospital staff delivering hospital care: case study of the MRI center of Shariati hospital.** J Manag Med Sci 2015; 2(2): 94-101

Received: 31/01/2015

Accepted: 13/09/2015

1- PhD, Department of Health Economics and Planning, Social Security Organization, Tehran, Iran (Corresponding Author)

Address: Health Economics and Planning Group, Social Security Organization, Azadi Ave.

Phone: 02164502556

E-mail: [hjoodaki@yahoo.com](mailto:hjoodaki@yahoo.com)

2- Associate Professor, Department of Health Management and Economics, School of Public Health, Tehran University of Medical Sciences, Tehran, Iran

3- MSc, Esfahan Branch of Social Security Organization for Provision of Curative Services, Esfahan, Iran

4- MSc, Department of Health Economics and Planning, Social Security Organization, Tehran, Iran.

5- PhD Student, Department of Education Management, School of Psychology and Education, University of Tehran, Tehran, Iran.